

Company overview

2022

Company overview

The Danish Financial Statement Act §97a, point 4 has been applied in the company overview.

Subsidiaries

| Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share |
|--|--------------------------|-------------|--|--------------------------|-------------|--|--------------------------|-------------|
| A.P.Moller Finance SA | Switzerland | 100% | APM Terminals Castellon S.A.U | Spain | 100% | APM Terminals Mali SA | Mali | 100% |
| A.P.Moller Singapore Pte. Ltd. | Singapore | 100% | APM Terminals Central America B.V. | Netherlands | 100% | APM Terminals Management (Barcelona) S.L. | Spain | 100% |
| A.P.Moller Terminals & Co. LLC | Oman | 65% | APM Terminals China Co. Ltd. | Hong Kong | 100% | APM Terminals Management (Shanghai) Co. Ltd. | China | 100% |
| Addicks & Kreye Container Service GmbH & Co. KG | Germany | 51% | APM Terminals Cote d'Ivoire SA | Côte d'Ivoire | 100% | APM Terminals Management (Singapore) Pte. Ltd. | Singapore | 100% |
| Addicks & Kreye Container Service Verwaltungs GmbH | Germany | 51% | APM Terminals Crane & Engineering Services (Shanghai) Co. Ltd. | China | 100% | APM Terminals Management B.V. | Netherlands | 100% |
| Adsteam Marine Pty Ltd | Australia | 100% | APM Terminals Crane & Engineering Services Ltd. | Hong Kong | 100% | APM Terminals Management Morocco | Morocco | 100% |
| Agence en Douane Richard S.á.r.l | France | 100% | APM Terminals Deutschland Holding GmbH | Germany | 100% | APM Terminals Mauritania S.A | Mauritania | 60% |
| Aktieselskabet Roulunds Fabriker | Denmark | 100% | APM Terminals Elizabeth, LLC | United States | 100% | APM Terminals Mauritius Holding Ltd. | Mauritius | 100% |
| Aliança Administração de Imóveis e Participações Ltda. | Brazil | 100% | APM Terminals Espagna Holding SL | Spain | 100% | APM Terminals Mauritius Ltd. | Mauritius | 100% |
| Alianca Holding GmbH | Germany | 100% | APM Terminals France Holding SAS | France | 100% | APM Terminals Mediterranean B.V. | Netherlands | 100% |
| Aliança Navegação e Logística Ltda. | Brazil | 100% | APM Terminals France SAS | France | 100% | APM Terminals MedPort Tangier S.A. | Morocco | 80% |
| Almacenadora Antillana XXI S.A. | Venezuela | 100% | APM Terminals Ghana Ltd. | Ghana | 100% | APM Terminals Mexico Holding B.V. | Netherlands | 100% |
| ALS Customs Services Inc. | Canada | 100% | APM Terminals Gijon S.L. | Spain | 50% | APM Terminals Mexico S.A. de C.V. | Mexico | 100% |
| American Linehaul Corporation | United States | 100% | APM Terminals Gothenburg AB | Sweden | 100% | APM Terminals Mobile, LLC | United States | 100% |
| APM Cargo Services Mobile, LLC | United States | 100% | APM Terminals India Pvt. Ltd. | India | 100% | APM Terminals Moin S.A. | Costa Rica | 100% |
| APM Global Logistics Bangladesh Ltd. | Bangladesh | 100% | APM Terminals Invest Company Ltd. | Hong Kong | 100% | APM Terminals Nansha Holding Ltd. | Bermuda | 100% |
| APM Terminals - Aarhus A/S | Denmark | 100% | APM Terminals Investment B.V. | Netherlands | 100% | APM Terminals Ningbo Company Ltd. | Hong Kong | 100% |
| APM Terminals Algeciras S.A. | Spain | 100% | APM Terminals IS Cape Town (Pty) Ltd | South Africa | 100% | APM Terminals North America B.V. | Netherlands | 100% |
| APM Terminals Ami Management DMcest | United Arab Emirates | 100% | APM Terminals IS Durban (PTY) Ltd | South Africa | 100% | APM Terminals North America Inc. | United States | 100% |
| APM Terminals Apapa Ltd. | Nigeria | 94% | APM Terminals IS Johannesburg (Pty) Ltd | South Africa | 100% | APM Terminals Pacific LLC | United States | 90% |
| APM Terminals Argentina S.A. | Argentina | 100% | APM Terminals IS Itajai S.A. | Brazil | 100% | APM Terminals Pecem Operacoes Portuarias Ltda. | Brazil | 75% |
| APM Terminals Atlantic B.V. | Netherlands | 100% | APM Terminals Japan K.K. | Japan | 100% | APM Terminals Qingdao Company Ltd. | Hong Kong | 100% |
| APM Terminals B.V. | Netherlands | 100% | APM Terminals Jordan LLC | Jordan | 100% | APM Terminals Qingdao Holding Ltd. | Bermuda | 100% |
| APM Terminals Bahrain B.S.C. | Bahrain | 64% | APM Terminals Kano Limited | Nigeria | 94% | APM Terminals Quetzal S.A. | Guatemala | 85% |
| APM Terminals Barcelona S.L.U. | Spain | 100% | APM Terminals Kenya Limited | Kenya | 100% | APM Terminals Romania S.R.L. | Romania | 100% |
| APM Terminals Bulk Qingdao B.V. | Netherlands | 100% | APM Terminals Latin America S.A. | Panama | 100% | APM Terminals Shanghai Company Ltd. | Hong Kong | 100% |
| APM Terminals Callao S.A. | Peru | 64% | APM Terminals Lazaro Cardenas S.A. de C.V. | Mexico | 100% | APM Terminals Southern Africa (Pty) Ltd. | South Africa | 100% |
| APM Terminals Cameroun S.A. | Cameroon | 90% | APM Terminals Liberia Ltd. | Liberia | 75% | APM Terminals Spain Gateways S.L.U. | Spain | 100% |
| | | | APM Terminals Maasvlakte II B.V. | Netherlands | 100% | APM Terminals Spain Railway, S.L.U. | Spain | 100% |
| | | | | | | APM Terminals Subsidiaries B.V. | Netherlands | 100% |

Subsidiaries

| Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share |
|---|----------------------------------|-------------|---|----------------------------------|-------------|--|----------------------------|-------------|
| APM Terminals Tangier SA | Morocco | 90% | Bridge Intermodal Transporte Bolivia S.A. | Bolivia (Plurinational State of) | 49% | Damco Logistics Kenya Ltd. | Kenya | 100% |
| APM Terminals Tanzania Ltd. | Tanzania, the United Republic of | 88% | Brigantine Admec Container Services (India) Pvt. Ltd. | India | 51% | Damco Logistics Mexico S.A. de C.V. | Mexico | 100% |
| APM Terminals Tianjin Company Ltd. | Hong Kong | 100% | Brigantine Services (Taiwan) Co. Ltd. | Taiwan (Province of China) | 100% | Damco Logistics Portugal, Sociedade Unipessoal, Lda. | Portugal | 100% |
| APM Terminals Tianjin Holding Ltd. | Bermuda | 100% | Capital International Freight Forwarding GmbH | Germany | 100% | Damco Logistics Pvt. Ltd. | Sri Lanka | 100% |
| APM Terminals Tianjin International Co. Ltd. | Hong Kong | 100% | Caravelle Brokers GmbH | Germany | 100% | Damco Logistics Services Sdn. Bhd. | Malaysia | 100% |
| APM Terminals Tianjin International Holding Ltd. | Bermuda | 100% | Chuan Jui Chuan Logistics Co., Ltd. | Taiwan, R.O.C. | 100% | Damco Logistics Uganda Ltd. | Uganda | 100% |
| APM Terminals Trucking South Africa (Pty) Ltd | South Africa | 100% | Chuan Jui Fu Logistics Co., Ltd. | Taiwan, R.O.C. | 100% | Damco Netherlands B.V. | Netherlands | 100% |
| APM Terminals Turkey Holding A.S. | Turkey | 100% | Claraway Company Ltd. | Hong Kong | 100% | Damco Pakistan Pvt. Ltd. | Pakistan | 100% |
| APM Terminals Uganda Ltd. | Uganda | 100% | Coil Transport Corporation | Liberia | 100% | Damco Poland Sp. z o.o. | Poland | 100% |
| APM Terminals Vado Holding B.V. | Netherlands | 50% | Columbus Line Reederei GmbH | Germany | 100% | Damco Saudi Arabia LLC | Saudi Arabia | 100% |
| APM Terminals Valencia S.A. | Spain | 75% | Coman SA | Benin | 100% | Damco Slovakia s.r.o. | Slovakia | 100% |
| APM Terminals Ventures B.V. | Netherlands | 100% | Constellation Navigation and Trading, Inc. | United States | 100% | Damco Spain S.L. | Spain | 100% |
| APM Terminals Wilhelmshaven GmbH | Germany | 100% | Contopsa Inland Terminals SpA | Chile | 100% | Damco Sweden AB | Sweden | 100% |
| APM Terminals Xiamen Company Ltd. | Hong Kong | 100% | Damco A/S | Denmark | 100% | Damco Switzerland GmbH | Switzerland | 100% |
| APM Terminals Xiamen Holding Ltd. | Bermuda | 100% | Damco Asia Investment BV | Netherlands | 100% | Damco Taiwan Co. Ltd. | Taiwan (Province of China) | 100% |
| APMT Inland Services Cote d'Ivoire | Côte d'Ivoire | 100% | Damco Belgium NV | Belgium | 100% | Damco Ukraine Ltd. | Ukraine | 100% |
| APMT Senegal SA | Senegal | 100% | Damco Central America S.A. | Panama | 100% | Damco Uluslararası Tasimacilik Ve Lojistik A.S. | Turkey | 100% |
| APMT Servicios Retroportuarios Ltda. | Brazil | 100% | Damco China Ltd. | China | 100% | Distribuciones Tikiting, S.L. | Spain | 100% |
| APMT Stevedoring | Côte d'Ivoire | 75% | Damco Customs Services Inc. | United States | 100% | DL Multiservicios S.A. de C.V. | Mexico | 100% |
| APMT Technical Services (Barcelona) SL | Spain | 100% | Damco Czech Republic s.r.o. | Czech Republic | 100% | Dovana Holding AB | Sweden | 100% |
| APMT Trucking | Côte d'Ivoire | 100% | Damco Denmark A/S | Denmark | 100% | DVL-Customs BVBA | Belgium | 100% |
| Aqaba Container Terminal Company (Pvt) Co. | Jordan | 50% | Damco Distribution Canada Inc. | Canada | 100% | E-Class Holdings Inc. | United States | 100% |
| Atlantic Continental Holding AB | Sweden | 100% | Damco Distribution Services Inc. | United States | 100% | Egyptian International Container Terminal SA | Switzerland | 100% |
| B2C Europe (France) SAS | France | 100% | Damco Eastern Europe ApS i likvidation | Denmark | 100% | EM. Z. Svitzer A/S | Denmark | 100% |
| B2C Europe (Netherlands) B.V. | Netherlands | 100% | Damco France SAS | France | 100% | E-Ships Inc. | United States | 100% |
| B2C Europe China Limited | Hong Kong | 100% | Damco Germany GmbH | Germany | 100% | Farrell Lines Inc. | United States | 100% |
| B2C Europe Commerce B.V. | Netherlands | 100% | Damco Guatemala, S.A. | Guatemala | 100% | Felixarc Marine Ltd. | United Kingdom | 100% |
| B2C Europe Holding B.V. | Netherlands | 100% | Damco Hong Kong Ltd. | Hong Kong | 100% | Frey Australia Pty Ltd. | Australia | 100% |
| B2C Europe Logistics B.V. | Netherlands | 100% | Damco Hungary kft. | Hungary | 100% | Frey GP ApS | Denmark | 100% |
| B2C Europe Spain Ecommerce Logistics, S.L. | Spain | 100% | Damco India Pvt. Ltd. | India | 100% | Frey P/S | Denmark | 100% |
| B2C Europe Support B.V. | Netherlands | 100% | Damco Lanka Pvt. Ltd. | Sri Lanka | 100% | Fung Omni Services (HK) Limited | Hong Kong | 100% |
| B2C Europe USA Corp | United States | 100% | Damco Latin America SEM, S.A. | Panama | 100% | Fung Omni Services (Malaysia) Sdn. Bhd. | Malaysia | 100% |
| Bangkok Marine Company Ltd. | Thailand | 100% | Damco Logistics Ghana Ltd. | Ghana | 100% | Fung Omni Services (Shenzhen) Limited | China | 100% |
| Beijing Oubida International Freight Forwarding Company Limited | Hong Kong | 100% | Damco Logistics Israel Ltd. | Israel | 100% | Fung Omni Services Limited | British Virgin Islands | 100% |

Subsidiaries

| Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share |
|---|----------------------------|-------------|--|--------------------------|-------------|---|----------------------------------|-------------|
| Gateway Terminals India Pvt. Ltd. | India | 74% | Huub Aggregatomorrow Consulting S.A. | Portugal | 100% | LF Freight (Hong Kong) Limited | Hong Kong | 100% |
| Gerlach & Co. mit beschränkter Haftung | Germany | 100% | Ibafon Container Terminal Nigeria Ltd. | Nigeria | 100% | LF Logistics (Australia) Pty Limited | Australia | 100% |
| GPRO Services India Private Limited | India | 100% | IDS Group Limited | British Virgin Islands | 100% | LF Logistics (Bangladesh) Limited | Bangladesh | 100% |
| GTD Solution Inc. | United States | 100% | Inland Services (Hong Kong) Limited | Hong Kong | 100% | LF Logistics (Cambodia) Limited | Cambodia | 100% |
| Gujarat Pipavav Port Ltd. | India | 44% | Inland Services (Thailand) Ltd. | Thailand | 49% | LF Logistics (China) Co., Ltd. | China | 100% |
| Hamburg Süd (China) Ltd. | China | 100% | Inland Services Argentina S.A. | Argentina | 100% | LF Logistics (Guangdong) Co., Ltd. | China | 100% |
| Hamburg Süd A/S & Co KG ¹ | Germany | 100% | Inland Services B.V. | Netherlands | 100% | LF Logistics (Hong Kong) Limited | Hong Kong | 100% |
| Hamburg Südamerikanische Dampfschiffahrts-Gesellschaft A/S & Co KG ¹ | Germany | 100% | Inland Services Colombia S.A.S. | Colombia | 100% | LF Logistics (India) Private Limited | India | 100% |
| Hamburg Sud Australia Pty. Ltd. | Australia | 100% | Inland Services Kenya Investment Ltd. | Kenya | 100% | LF Logistics (Jiangsu) Co., Ltd. | China | 100% |
| Hamburg Sud Colombia Ltda. | Colombia | 100% | Interpost Limited | United Kingdom | 100% | LF Logistics (Suzhou) Co., Ltd. | China | 100% |
| Hamburg Süd Costa Rica S.A. | Costa Rica | 100% | Interseas Shipping Company S.A. | Panama | 100% | LF Logistics (Taiwan) Limited | Hong Kong | 100% |
| Hamburg Süd Ecuador S.A. | Ecuador | 100% | KGH Accountancy & VAT Services AB | Sweden | 100% | LF Logistics (Taiwan) Limited Taiwan branch | Taiwan (Province of China) | 100% |
| Hamburg Sud Egypt Maritime Agencies S.A.E. | Egypt | 100% | KGH Accountancy & VAT Services AS | Norway | 100% | LF Logistics (Thailand) Limited | Thailand | 100% |
| Hamburg Süd El Salvador S.A. de C.V. | El Salvador | 100% | KGH Belgium NV | Belgium | 100% | LF Logistics (UK) Limited | United Kingdom | 100% |
| Hamburg Süd Gemicilik Acentaligi ve Nakliyat Limited Sirketi | Turkey | 100% | KGH Border Services Middle East Saudi Arabia LLC | Saudi Arabia | 100% | LF Logistics (Vietnam) Company Limited | Vietnam | 99% |
| Hamburg Süd Guatemala S.A. | Guatemala | 100% | KGH Customs AB | Sweden | 100% | LF Logistics Development (M) Sdn. Bhd. | Malaysia | 100% |
| Hamburg Sud Honduras S.A. | Honduras | 100% | KGH Customs Services AB | Sweden | 100% | LF Logistics Holding (Thailand) Limited | Thailand | 100% |
| Hamburg Süd Iberia S.A. | Spain | 100% | KGH Customs Services ApS | Denmark | 100% | LF Logistics Holdings (UK) Limited | United Kingdom | 100% |
| Hamburg Süd India Pvt. Ltd | India | 100% | KGH Customs Services AS | Norway | 100% | LF Logistics Holdings Limited | Bermuda | 100% |
| Hamburg Sud Italia S.r.l. | Italy | 100% | KGH Customs Services B.V. | Netherlands | 100% | LF Logistics Japan Limited | Japan | 100% |
| Hamburg Sud Korea Limited | Korea (the Republic of) | 100% | KGH Customs Services GmbH | Germany | 100% | LF Logistics Korea Limited | Korea (the Republic of) | 100% |
| Hamburg Süd Panama S.A. | Panama | 100% | KGH Customs Services Italy S.r.l. | Italy | 100% | LF Logistics Management Limited | Hong Kong | 100% |
| Hamburg Süd Shipping Agency Ltd. | Taiwan, R.O.C. | 100% | KGH Customs Services Osterreich GmbH | Austria | 100% | LF Logistics Pakistan (Private) Limited | Pakistan | 100% |
| Hamburg Süd Shipping LLC | United Arab Emirates | 49% | KGH Customs Services OY | Finland | 100% | LF Logistics Services (M) Sdn. Bhd. | Malaysia | 100% |
| Hamburg Süd Singapore Pte Ltd | Singapore | 100% | KGH Customs Services S.á.r.l | France | 100% | LF Logistics Services Pte. Ltd. | Singapore | 100% |
| Hamburg Süd Transportes S.A. | Venezuela | 100% | KGH Customs Services Schweiz AG | Switzerland | 100% | LFL Management (Thailand) Limited | Thailand | 100% |
| Hamburg Süd Venezuela C.A. | Venezuela | 100% | KGH Customs Services UK Ltd | United Kingdom | 100% | LFL Services (Thailand) Limited | Thailand | 100% |
| Hermes Int. Ltd. | Thailand | 100% | KGH Customs Software A/S | Denmark | 100% | Logistics Services Village Company PSC | Jordan | 60% |
| HN Spedition, Logistic & Consulting AS | Norway | 100% | KGH Digital AB | Sweden | 100% | M Holdings Ships Inc. | United States | 100% |
| HNN Spedition, Logistic & Consulting AB | Sweden | 100% | KGH Global Consulting AB | Sweden | 100% | Maersk Bolivia Transporte Maritimo S.A | Bolivia (Plurinational State of) | 100% |
| | | | KGH Group AB | Sweden | 100% | | | |
| | | | KGH Group AS | Norway | 100% | | | |
| | | | LF (Philippines), Inc. | Philippines | 100% | | | |

¹ Hamburg Südamerikanische Dampfschiffahrts-Gesellschaft A/S & Co KG and Hamburg Süd A/S & Co KG, Hamburg, are in accordance with paragraph 264b HGB (German commercial code) exempt from preparing, auditing and disclosing statutory financial statements as well as a management report in accordance with the German commercial law.

Subsidiaries

| Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share |
|---|--|-------------|--|--------------------------|-------------|--|--------------------------|-------------|
| Maersk (Angola) Lda. | Angola | 100% | Maersk Container Industry San Antonio SpA | Chile | 100% | Maersk GSC Holding A/S | Denmark | 100% |
| Maersk (Cambodia) Ltd. | Cambodia | 100% | Maersk Costa Rica S.A. | Costa Rica | 100% | Maersk Guatemala S.A. | Guatemala | 100% |
| Maersk (China) OCL Co., Ltd | China | 100% | Maersk Cote D'Ivoire SA | Côte d'Ivoire | 75% | Maersk Guinea Bissau | Guinea-Bissau | 100% |
| Maersk (China) Shipping Company Ltd. | China | 100% | Maersk Crew Management Services Philippines Inc. | Philippines | 100% | Maersk Guinee SA | Guinea | 100% |
| Maersk (Mauritius) Ltd. | Mauritius | 100% | Maersk Crewing Australia Pty. Ltd. | Australia | 100% | Maersk H2S Safety Services A/S | Denmark | 100% |
| Maersk A/S | Denmark | 100% | Maersk Croatia d.o.o. | Croatia | 100% | Maersk H2S Safety Services Australia Pty. Ltd. | Australia | 100% |
| Maersk Adria d.o.o. | Slovenia | 100% | Maersk Customs Services USA Inc. | United States | 100% | Maersk H2S Safety Services Brasil Servicos | | |
| Maersk Africa Holdings Ltd. | Mauritius | 100% | Maersk Cyprus Ltd. | Cyprus | 100% | De Seguranca Contra Gas Sulfidrico Ltda. | Brazil | 100% |
| Maersk Agency Denmark A/S | Denmark | 100% | Maersk Czech Republic s.r.o. | Czech Republic | 100% | Maersk H2S Safety Services Italia S.r.l. | Italy | 100% |
| Maersk Agency U.S.A. Inc. | United States | 100% | Maersk De Nicaragua S.A. | Nicaragua | 100% | Maersk Healthcare Trustee Ltd. | United Kingdom | 100% |
| Maersk Agency Uganda Limited | Uganda | 100% | Maersk Del Ecuador C.A. | Ecuador | 100% | Maersk Hellas Shipping Single Member | | |
| Maersk Air Cargo A/S | Denmark | 100% | Maersk Denizcilik A.S. | Turkey | 100% | Société Anonyme. | Greece | 100% |
| Maersk Air Crew & Training Company A/S | Denmark | 100% | Maersk Deutschland A/S & Co. KG ² | Germany | 100% | Maersk Holding B.V. | Netherlands | 100% |
| Maersk Algerie S.P.A. | Algeria | 100% | Maersk Djibouti SARL | Djibouti | 60% | Maersk Holdings Ltd. | United Kingdom | 100% |
| Maersk Aviation Holding A/S | Denmark | 100% | Maersk Dominicana, SAS | Dominican Republic | 100% | Maersk Honduras S.A. | Honduras | 100% |
| Maersk B.V. | Netherlands | 100% | Maersk Eastern Europe ApS | Denmark | 100% | Maersk Hong Kong Ltd. | Hong Kong | 100% |
| Maersk Bangladesh Ltd. | Bangladesh | 100% | Maersk Eesti AS | Estonia | 100% | Maersk Hungary kft. | Hungary | 100% |
| Maersk Benin SA | Benin | 100% | Maersk Egypt Shipping Agency SAE | Egypt | 100% | Maersk Insurance A/S | Denmark | 100% |
| Maersk Botswana (Pty) Ltd. | Botswana | 100% | Maersk El Salvador S.A. de C.V. | El Salvador | 100% | Maersk Integrated Logistics (FZC) SPC | Oman | 100% |
| Maersk Brasil (Brasmar) Ltda. | Brazil | 100% | Maersk Ethiopia PLC | Ethiopia | 100% | Maersk Inter Holding B.V. | Netherlands | 100% |
| Maersk Bulgaria EOOD | Bulgaria | 100% | Maersk Finland OY | Finland | 100% | Maersk Iraq Company Ltd. | Iraq | 100% |
| Maersk Cabo Verde, Unipessoal, SA | Cabo Verde | 100% | Maersk Fleet Management and Technology | | | Maersk Israel Ltd. | Israel | 100% |
| Maersk Central America and Caribbean Ltd. | Bermuda | 100% | India Private Limited | India | 100% | Maersk Italia S.p.a. | Italy | 100% |
| Maersk Central America S.A. | Panama | 100% | Maersk FPSOs A/S | Denmark | 100% | Maersk Jordan W.L.L. | Jordan | 50% |
| Maersk Chile S.A. | Chile | 100% | Maersk France SAS | France | 100% | Maersk Kenya Ltd. | Kenya | 100% |
| Maersk China Ltd. | China | 100% | Maersk Gabon SA | Gabon | 100% | Maersk Korea Ltd. | Korea | |
| Maersk Colombia S.A. | Colombia | 100% | Maersk Gambia Ltd. | Gambia | 100% | (the Republic of) | | 100% |
| Maersk Congo DRC SA | Congo (the Democratic Republic of the) | 100% | Maersk Georgia LLC | Georgia | 100% | Maersk Kuwait Co. W.L.L. | Kuwait | 49% |
| Maersk Congo SA | Congo | 100% | Maersk Ghana Ltd. | Ghana | 100% | Maersk L&S Egypt Free Zone (Limited Liability Company) | Egypt | 100% |
| Maersk Connect New Zealand Limited | New Zealand | 100% | Maersk Global Service Centres (Chengdu) Ltd. | China | 100% | Maersk Lanka Pvt. Ltd. | Sri Lanka | 40% |
| Maersk Container Industry A/S | Denmark | 100% | Maersk Global Service Centres (India) Pvt. Ltd. | India | 100% | Maersk Lesotho (Pty) Ltd. | Lesotho | 100% |
| Maersk Container Industry Qingdao Ltd. | China | 100% | Maersk Global Service Centres (Philippines) Ltd. | Hong Kong | 100% | Maersk Liberia Ltd. | Liberia | 100% |
| | | | Maersk GP GmbH | Germany | 100% | | | |

² Maersk Deutschland A/S & Co. KG, Hamburg is in accordance with paragraph 264b HGB (German commercial code) be exempt to prepare, audit and disclose statutory financial statements and a management report in accordance with the German commercial law.

Subsidiaries

| Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share |
|--|--------------------------|-------------|---|----------------------------|-------------|--|--------------------------|-------------|
| Maersk Line (Thailand) Ltd. | Thailand | 100% | Maersk Logistics & Services Ireland Limited. | Ireland | 100% | Maersk Macau Ltd. | Macao | 100% |
| Maersk Line Agency Cameroun S.A. | Cameroon | 90% | Maersk Logistics & Services Japan K.K. | Japan | 100% | Maersk Malaysia Sdn. Bhd. | Malaysia | 100% |
| Maersk Line Agency Holding A/S | Denmark | 100% | Maersk Logistics & Services Korea Ltd. | Korea (the Republic of) | 100% | Maersk Maroc SA | Morocco | 100% |
| Maersk Line Argentina S.A. | Argentina | 100% | Maersk Logistics & Services Malaysia Sdn. Bhd. | Malaysia | 100% | Maersk Mexico S.A. de C.V. | Mexico | 100% |
| Maersk Line Belgium N.V. | Belgium | 100% | Maersk Logistics & Services MALI S.A | Mali | 100% | Maersk Mozambique Lda. | Mozambique | 100% |
| Maersk Line Crewing Hamburg ApS & Co KG | Germany | 100% | Maersk Logistics & Services Mauritanie SA | Mauritania | 60% | Maersk Namibia (Pty) Ltd. | Namibia | 100% |
| Maersk Line FMT Hamburg GmbH | Germany | 100% | Maersk Logistics & Services Myanmar Ltd. | Myanmar | 100% | Maersk Nigeria Ltd. | Nigeria | 70% |
| Maersk Line India Pvt. Ltd. | India | 100% | Maersk Logistics & Services New Zealand Limited | New Zealand | 100% | Maersk Norge AS | Norway | 100% |
| Maersk Line Mauritanie SA | Mauritania | 60% | Maersk Logistics & Services Niger S.A | Niger | 100% | Maersk Offshore (Bermuda) Ltd. | Bermuda | 100% |
| Maersk Line Myanmar Ltd. | Myanmar | 100% | Maersk Logistics & Services Nigeria Ltd. | Nigeria | 100% | Maersk Oil Trading and Investments A/S | Denmark | 100% |
| Maersk Line Netherlands B.V. | Netherlands | 100% | Maersk Logistics & Services Panama, S.A. | Panama | 100% | Maersk Oil Trading Inc. | United States | 100% |
| Maersk Line Nyenyezi Limited | Malawi | 100% | Maersk Logistics & Services Peru S.A. | Peru | 100% | Maersk Oil Trading Panama S.A. | Panama | 100% |
| Maersk Line Peru SAC | Peru | 100% | Maersk Logistics & Services Senegal S.A. | Senegal | 100% | Maersk Oil Trading Salalah SPC | Oman | 100% |
| Maersk Line PNG Limited | Papua New Guinea | 100% | Maersk Logistics & Services SI, storitve, d.o.o. | Slovenia | 100% | Maersk Oil Trading Singapore Pte. Ltd. | Singapore | 100% |
| Maersk Line UK Ltd. | United Kingdom | 100% | Maersk Logistics & Services Singapore PTE. LTD. | Singapore | 100% | Maersk Oil Trading Spain, S.L | Spain | 100% |
| Maersk Line Zambia Limited | Zambia | 100% | Maersk Logistics & Services Spain SL. | Spain | 100% | Maersk Oil Trading UK Limited | United Kingdom | 100% |
| Maersk Line, Limited | United States | 100% | Maersk Logistics & Services Togo S.A | Togo | 100% | Maersk Österreich GmbH | Austria | 100% |
| Maersk Logistics & Services (Mauritius) Ltd | Mauritius | 100% | Maersk Logistics & Services USA Inc | United States | 100% | Maersk Pakistan Pvt. Ltd. | Pakistan | 100% |
| Maersk Logistics & Services (Thailand) Co., Ltd. | Thailand | 100% | Maersk Logistics & Services Vietnam Company Limited | Vietnam | 100% | Maersk Panama S.A. | Panama | 100% |
| Maersk Logistics & Services Argentina S.A., | Argentina | 100% | Maersk Logistics and Services (Cambodia) Co., Ltd | Cambodia | 100% | Maersk Polska Sp. z o.o. | Poland | 100% |
| Maersk Logistics & Services Australia Pty Ltd | Australia | 100% | Maersk Logistics And Services Cameroun S.A. | Cameroon | 90% | Maersk Portugal - Agentes De Transportes Internacionais, Sociedade Unipessoal, Lda | Portugal | 100% |
| Maersk Logistics & Services Benin S.A | Benin | 100% | Maersk Logistics and Services Fze | United Arab Emirates | 100% | Maersk Property A/S | Denmark | 100% |
| Maersk Logistics & Services Brasil Ltda. | Brazil | 100% | Maersk Logistics and Services LLC | United Arab Emirates | 100% | Maersk Property Holding Limited Liability Company | Russian Federation | 100% |
| Maersk Logistics & Services Burkina Faso S.A. | Burkina Faso | 100% | Maersk Logistics and Services Maroc SA | Morocco | 100% | Maersk Qatar Maritime Services W.L.L. | Qatar | 100% |
| Maersk Logistics & Services Canada Inc. | Canada | 100% | Maersk Logistics And Services Philippines Inc. | Philippines | 100% | Maersk Romania S.R.L. | Romania | 100% |
| Maersk Logistics & Services Chile S.p.A | Chile | 100% | Maersk Logistics and Services South Africa (Pty) Ltd. | South Africa | 100% | Maersk Rwanda Ltd | Rwanda | 100% |
| Maersk Logistics & Services Colombia Ltda. | Colombia | 100% | Maersk Logistics and Services Tangier Med Sarl D'au | Morocco | 100% | Maersk Saudi Arabia | Saudi Arabia | 100% |
| Maersk Logistics & Services d.o.o. Beograd | Serbia | 100% | Maersk Logistics and Services Tunisia | Tunisia | 51% | Maersk Senegal SA | Senegal | 100% |
| Maersk Logistics & Services d.o.o. za medunarodno otpremnistvo | Croatia | 100% | Maersk Logistics And Services Uk Ltd | United Kingdom | 100% | Maersk Ship Management B.V. | Netherlands | 100% |
| Maersk Logistics & Services Ecuador S.A | Ecuador | 100% | Maersk Logistics Filipinas Inc. | Philippines | 100% | Maersk Shipping Company Ltd. | Sudan | 49% |
| Maersk Logistics & Services Egypt Ltd. | Egypt | 100% | Maersk Logistics Kuwait Co. W.L.L. | Kuwait | 54% | Maersk Shipping Hong Kong Ltd. | Hong Kong | 100% |
| Maersk Logistics & Services Georgia LLC | Georgia | 100% | Maersk Logistics Warehousing China Company Ltd. | Hong Kong | 100% | Maersk Shipping Services & Co. LLC | Oman | 65% |
| Maersk Logistics & Services International A/S | Denmark | 100% | Maersk Lubricants A/S | Denmark | 100% | Maersk Sierra Leone Ltd. | Sierra Leone | 100% |
| Maersk Logistics & Services International A/S Jordan | Jordan | 100% | | | | Maersk Singapore Pte. Ltd. | Singapore | 100% |
| Maersk Logistics & Services International B.V. | Netherlands | 100% | | | | | | |

Subsidiaries

| Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share |
|--|-------------------------------|-------------|--|--------------------------|-------------|---|--------------------------|-------------|
| Maersk Slovakia S.R.O. | Slovakia | 100% | Maersk Training New York Inc | United States | 100% | Pilot Airfreight de Mexico | Mexico | 100% |
| Maersk Solutions LLC | Russian Federation | 100% | Maersk Training Nigeria Ltd. | Nigeria | 100% | Pilot Customs Brokerage Services, LLC | United States | 100% |
| Maersk Somalia Ltd | Somalia | 51% | Maersk Training Norway AS | Norway | 100% | Pilot Truck Brokerage, LLC | United States | 100% |
| Maersk South Africa (Pty) Ltd. | South Africa | 100% | Maersk Training Services India Private Limited | India | 100% | Port Towage Amsterdam B.V. | Netherlands | 100% |
| Maersk South America | Bermuda | 100% | Maersk Training TMS A/S | Denmark | 100% | Ports & Inland Services Egypt LLC | Egypt | 100% |
| Maersk Spain S.L.U. | Spain | 100% | Maersk Training UK Limited | United Kingdom | 100% | Poti Sea Port Corporation JSC | Georgia | 100% |
| Maersk Supply America Latina Servicios Maritimos Ltda | Brazil | 100% | Maersk Training, Inc. | United States | 100% | Precool Cold Storage (Pty) Ltd. | South Africa | 51% |
| Maersk Supply Service (Angola) Lda. | Angola | 49% | Maersk Transport Limited Liability Company | Russian Federation | 100% | PT Bintang Biru Indah | Indonesia | 100% |
| Maersk Supply Service A/S | Denmark | 100% | Maersk Trinidad Ltd. | Trinidad and Tobago | 100% | PT Damco Indonesia | Indonesia | 98% |
| Maersk Supply Service Apoio Maritimo Ltda. | Brazil | 100% | Maersk Ukraine Ltd. | Ukraine | 100% | PT Damco Trucking Indonesia | Indonesia | 98% |
| Maersk Supply Service Brazil Holdings A/S | Denmark | 100% | Maersk Uruguay S.A. | Uruguay | 100% | PT Damco Warehousing Indonesia | Indonesia | 98% |
| Maersk Supply Service Canada Ltd. | Canada | 100% | Maersk Vietnam Ltd. | Vietnam | 100% | PT Maersk Indonesia | Indonesia | 98% |
| Maersk Supply Service Equatorial Guinea S.A.S. | Equatorial Guinea | 65% | Maersk Warehousing & Distribution Services USA LLC | United States | 100% | PT Pelayaran Bintang Putih | Indonesia | 100% |
| Maersk Supply Service Griffon Ghana Limited | Ghana | 90% | Maersk West and Central Asia Ltd. | Bermuda | 100% | PT Seacon Bintang Sejahtera | Indonesia | 50% |
| Maersk Supply Service Guyana Inc. | Guyana | 100% | Maersk-Filipinas Crewing Inc. | Philippines | 100% | PT. LF Services Indonesia | Indonesia | 100% |
| Maersk Supply Service International A/S | Denmark | 100% | Maersk-Filipinas Inc. | Philippines | 100% | Rada S.A. | Costa Rica | 100% |
| Maersk Supply Service Mexico Holdings S. de R. L. de C.V | Mexico | 100% | Mainstreet 1878 (Pty) Ltd | South Africa | 100% | Rederiaktieselskabet Kuling | Denmark | 100% |
| Maersk Supply Service Norway A/S | Norway | 100% | Mainstreet 1879 (Pty) Ltd | South Africa | 100% | Rederiet A.P.Møller A/S | Denmark | 100% |
| Maersk Supply Service Philippines A/S | Denmark | 100% | Manpower Excellence Sdn. Bhd. | Malaysia | 30% | Reefer Terminal S.p.A. | Italy | 50% |
| Maersk Supply Service Subsea UK Limited | United Kingdom | 100% | MCC Transport Philippines Inc. | Philippines | 67% | ResQ Alfa AS | Norway | 100% |
| Maersk Supply Service UK Ltd. | United Kingdom | 100% | MLog Agencja Celna Sp. z o.o. | Poland | 100% | ResQ AS | Norway | 100% |
| Maersk Supply Service West Africa A/S | Denmark | 100% | Montevideo Port Services S.A. | Uruguay | 100% | ResQ Beta AS | Norway | 100% |
| Maersk Sverige AB | Sweden | 100% | Navitro Customs AS | Norway | 100% | ResQ Holding AS | Norway | 100% |
| Maersk Swaziland (Pty) Ltd. | Eswatini | 100% | Nedlloyd (China) Ltd. | China | 100% | ResQ Services AS | Norway | 100% |
| Maersk Switzerland GmbH | Switzerland | 100% | Neptun Transport Corporation | Liberia | 100% | Rijeka Gateway d.o.o. | Croatia | 51% |
| Maersk Taiwan Ltd. | Taiwan (Province of China) | 100% | Network Cargo International Pty. Ltd. | Australia | 100% | S.C.I. Route de L'Estuaire | France | 100% |
| Maersk Togo SA | Togo | 100% | New Times International Transport Service Co. Ltd. | China | 100% | Safmarine (Pty) Ltd. | South Africa | 100% |
| Maersk Trade Finance A/S | Denmark | 100% | Norwegian Safety Partners AS | Norway | 100% | Safmarine MPV NV | Belgium | 100% |
| Maersk Trade Finance Services A/S | Denmark | 100% | Ocean East International Logistics Co. Ltd. | China | 100% | Safmarine Pakistan Pvt. Ltd. | Pakistan | 100% |
| Maersk Training A/S | Denmark | 100% | OOO Svitzer Sakhalin Terminal Towage | Russian Federation | 100% | Sea Land Iberica S.A. | Spain | 100% |
| Maersk Training Brasil Treinamentos Marítimos Ltda. | Brazil | 100% | Operadora del Pacifico S.A. | Ecuador | 100% | Sea Yard Holding SA | France | 83% |
| Maersk Training DWC-LLC | United Arab Emirates | 100% | P/F Svitzer Faroe Islands | Faroe Islands | 100% | Sealand Europe A/S | Denmark | 100% |
| Maersk Training India Pvt. Ltd. | India | 100% | Pacific Container Transport S.A. | Ecuador | 100% | Sealand Maersk Asia Pte. Ltd. | Singapore | 100% |
| | | | Performance Team Logistics LLC | United States | 100% | Seayard SASU | France | 42% |
| | | | Phoenix X A/S | Denmark | 100% | Senator Grundstücksverwaltung GmbH & Co. KG | Germany | 100% |
| | | | Pilot Air Freight, LLC | United States | 100% | Senator International Argentina SA | Argentina | 100% |

Subsidiaries

| Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share |
|--|--------------------------|-------------|--|--------------------------|-------------|---|--------------------------|-------------|
| Senator International B.V. | Netherlands | 100% | Sociedad Portuaria Terminal de Contenedores de Buenaventura S.A. | Colombia | 62% | Svitzer Costa Rica S.A. | Costa Rica | 100% |
| Senator International Colombia S.A.S. | Colombia | 100% | Solopgang Services India Private Limited | India | 100% | Svitzer Eastlands Ltd. | United Kingdom | 100% |
| Senator International Freight Forwarding (Shanghai) Co. Ltd. | China | 100% | Soraqia Gateway | Jordan | 100% | Svitzer Egypt LLC | Egypt | 86% |
| Senator International Freight Forwarding (Shenzen) Co. Ltd. | China | 100% | St. Petri Shipping ApS & Co KG ⁴ | Germany | 100% | Svitzer EuroMed B.V. | Netherlands | 100% |
| Senator International Freight Forwarding LLC Florida | United States | 100% | Star Air A/S | Denmark | 100% | Svitzer Europe Holding B.V. | Netherlands | 100% |
| Senator International Freight Forwarding Ltd. | United Kingdom | 100% | Star Air Crew & Training Company A/S | Denmark | 100% | Svitzer Georgia LLC | Georgia | 100% |
| Senator International Holding LLC | United States | 100% | Star Container GmbH | Germany | 100% | Svitzer Growth Projects Pty Ltd | Australia | 100% |
| Senator International Inc. | Canada | 100% | Star Container s.r.o. | Czech Republic | 100% | Svitzer Hazira Pvt. Ltd. | India | 100% |
| Senator International Logistica do Brasil Ltda. | Brazil | 100% | Star Container Services B.V. | Netherlands | 100% | Svitzer Idku SAE | Egypt | 80% |
| Senator International Logistics (Pty) Ltd. | South Africa | 100% | Star Container Spain S.A. | Spain | 100% | Svitzer India Pvt. Ltd. | India | 100% |
| Senator International Logistics Co., Ltd. | Vietnam | 99% | Star Container Terminals Pvt. Ltd. | India | 51% | Svitzer Joint Ventures Pty. Ltd. | Australia | 100% |
| Senator International Logistics GmbH | Germany | 100% | Stillstrom A/S | Denmark | 100% | Svitzer Latin Americas B.V. | Netherlands | 100% |
| Senator International Logistics Ltd. | Hong Kong | 100% | Suez Canal Container Terminal SAE | Egypt | 55% | Svitzer Liberia LLC | Liberia | 100% |
| Senator International Logistics Ltd. (Thailand) | Thailand | 100% | Svitzer A/S | Denmark | 100% | Svitzer Marine Ltd. | United Kingdom | 100% |
| Senator International Logistics S.L. | Spain | 100% | Svitzer Africa Pty. Ltd. | South Africa | 100% | Svitzer Marine Mexico S. de R.L de C.V. | Mexico | 100% |
| Senator International Logistics SAS | France | 100% | Svitzer Americas Company S.A. | Panama | 100% | Svitzer Mexico S.A. de C.V. | Mexico | 100% |
| Senator International Peru SAC | Peru | 100% | Svitzer Americas Terminal Towage, S.A. | Panama | 100% | Svitzer Middle East Ltd. | British Virgin Islands | 100% |
| Senator International Singapore Private Ltd. | Singapore | 100% | Svitzer Angola Lda. | Angola | 60% | Svitzer Netherlands B.V. | Netherlands | 100% |
| Senator International Spedition GmbH ³ | Germany | 100% | Svitzer Angola Shipowners BVI Ltd. | British Virgin Islands | 60% | Svitzer Panama Inc. | Panama | 100% |
| Senator International Verpackungs GmbH | Germany | 100% | Svitzer Argentina S.A.U. | Argentina | 100% | Svitzer Peru S.A. | Peru | 100% |
| Senator Logistics India Private Ltd. | India | 100% | Svitzer Asia Pte. Ltd. | Singapore | 100% | Svitzer PNG Limited | Papua New Guinea | 100% |
| Senator Logistics SA de CV | Mexico | 100% | Svitzer Australasia Group Limited Partnership | Australia | 100% | Svitzer Sakhalin Limited Liability Co. | Russian Federation | 100% |
| SETO - Societé D'exploitation du Terminal de Ouagadougou | Burkina Faso | 20% | Svitzer Australasia Holdings Pty. Ltd. | Australia | 100% | Svitzer Sakhalin B.V. | Netherlands | 100% |
| Shanghai Di Lian Information Technology Ltd. | China | 100% | Svitzer Australasia Services Pty. Ltd. | Australia | 100% | Svitzer Salvage Holding A/S | Denmark | 100% |
| Shanghai IDS Distribution Co., Ltd. | China | 100% | Svitzer Australia Pty Ltd | Australia | 100% | Svitzer Sohar LLC | Oman | 100% |
| Shanghai Minghai Warehousing Service Company Ltd. | China | 100% | Svitzer Bahamas Ltd. | Bahamas | 100% | Svitzer Sverige AB | Sweden | 100% |
| SIA Maersk Latvija | Latvia | 100% | Svitzer Bahrain W.L.L | Bahrain | 100% | Svitzer Tanger Med | Morocco | 70% |
| Siam Shoreside Services Ltd. | Thailand | 74% | Svitzer Brasil Serviços Marítimos Ltda. | Brazil | 100% | Svitzer Terminals Australia Pty Limited | Australia | 100% |
| | | | Svitzer Canada Ltd. | Canada | 100% | Svitzer Towage A/S | Denmark | 100% |
| | | | Svitzer Caribbean A/S | Denmark | 100% | Svitzer Towage GmbH | Germany | 100% |
| | | | Svitzer Contracting Pty Limited | Australia | 100% | Terminal 4 S.A. | Argentina | 100% |
| | | | | | | Terminal Buenos Aires S.A. | Argentina | 100% |

³ Senator International Spedition GmbH, Hamburg, is in accordance with paragraph 264 Abs.3 HGB (German commercial code) exempt from preparing, auditing and disclosing statutory financial statements as well as a management report in accordance with the German commercial law.

⁴ St. Petri Shipping ApS & Co KG, Hamburg, is in accordance with paragraph 264b HGB (German commercial code) exempt from preparing, auditing and disclosing statutory financial statements as well as a management report in accordance with the German commercial law.

Subsidiaries

| Company | Country of incorporation | Owned share |
|--|--------------------------|-------------|
| Terminal de Contenedores de Yucatan S.A. de C.V. | Mexico | 100% |
| Terminalservice AS | Norway | 100% |
| The Customs Consultancy Limited | United Kingdom | 100% |
| The Maersk Company (Ireland) Ltd. | Ireland | 100% |
| The Maersk Company Ltd. | United Kingdom | 100% |
| Tikiting Germany GmbH | Germany | 100% |
| Transporte & Logistica Paraguaya Sociedad de Responsabilidad Limitada | Paraguay | 100% |
| Transporte Maritimo Maersk Venezuela S.A. | Venezuela | 100% |
| Tromso Sped Sverige AB | Sweden | 100% |
| U.S. Marine Management, Incorporated | United States | 100% |
| UAB Maersk Line Lithuania | Lithuania | 100% |
| Universal Maritime Service Corp. | United States | 100% |
| Unterstützungskasse GmbH der Hamburg Süd-amerikanischen Dampfschiffahrts-Gesellschaft KG | Germany | 100% |
| Vado Gate Services S.C.A.R.L. | Italy | 20% |
| VADO GATEWAY S.P.A. | Italy | 50% |
| Vado Investment BV | Netherlands | 84% |
| Visible Supply Chain Management LLC | United States | 100% |
| West Africa Container Terminal Nigeria Ltd. | Nigeria | 100% |
| Wijismuller Groningen B.V. | Netherlands | 100% |
| Zimbabwe Shipping Holdings Ltd. | Zimbabwe | 100 % |

Associated companies

| Company | Country of incorporation | Owned share | Company | Country of incorporation | Owned share |
|--|--------------------------|-------------|---|--------------------------|-------------|
| Abidjan Terminal SA | Côte d'Ivoire | 49% | Loadsmart Inc. | United States | 3% |
| Acet Circular Solutions LTD | United Kingdom | 3% | Loop Inc. | United States | 1% |
| Afresh Technologies Inc. | United States | 4% | Material Impact Inc | United States | 5% |
| Athus Terminal Container | Belgium | 18% | Meridian Port Holdings Ltd. | United Kingdom | 50% |
| BotsAndUs Ltd. | United Kingdom | 5% | Meridian Port Services Ltd. | Ghana | 35% |
| Brigantine International Holdings Ltd. | Hong Kong | 30% | Modifi B.V. | Netherlands | 13% |
| Brigantine Services (Shanghai) Co. Ltd. | China | 60% | New York Shipping Exchange, Inc. | United States | 4% |
| Brigantine Services (Shenzhen) Co. Ltd. | China | 60% | Ofload Ltd. | Australia | 13% |
| Brigantine Services Ltd. | Hong Kong | 30% | Onomondo ApS | Denmark | 13% |
| Cala Inc | United States | 8% | Pacoci SA | Côte d'Ivoire | 50% |
| Carbmee GmbH | Germany | 2% | Pactum AI, Inc. | United States | 5% |
| Cenertech Svitzer Marine Service (Guangdong) Co. Ltd | China | 49% | Pelabuhan Tanjung Pelepas Sdn. Bhd. | Malaysia | 30% |
| Channel Energy (Poti) Limited Georgia LLC | Georgia | 25% | Pipavav Railway Corporation Limited | India | 17% |
| Clockwork Inc | United States | 8% | Port of Salalah Development Company LLC | Oman | 30% |
| Cnooc Zhuhai Shipping Services Co, Ltd | China | 29% | Prometheus Fuels, Inc. | United States | 1% |
| Commonwealth Steamship Insurance Company Proprietary Limited | Australia | 7% | PT Bonapelang Devindo | Indonesia | 19% |
| Conakry Terminal S.A. | Guinea | 25% | Qingdao Port Dongjiakou Multi-Purpose Terminal Co., Ltd. | China | 20% |
| Congo Terminal Holding SAS | France | 30% | Qingdao Port Smart Logistics | China | 24% |
| Congo Terminal SA | Congo | 15% | Qingdao Port Svitzer Towage Co. Ltd. | China | 45% |
| Cosco Ports (Nansha) Ltd. | British Virgin Islands | 34% | Qingdao Qianwan United Advance Container Terminal Co. Ltd | China | 7% |
| Depot TMZ Services S.L. | Spain | 45% | Qingdao Qianwan United Container Terminal Co. Ltd. | China | 10% |
| Deutsche Schifffahrtsagentur GmbH | Germany | 50% | Qingdao Smart Information | China | 49% |
| Doc Transshipment Poti LLC | Georgia | 50% | Ripe.io Inc. | United States | 15% |
| Forto GmbH | Germany | 4% | Salalah Port Services Company SAOG | Oman | 30% |
| Guangzhou South China Oceangate Container Terminal Co. Ltd. | China | 20% | Seven Bridges Limited | United Kingdom | 3% |
| Höegh Autoliners Holdings AS | Norway | 26% | Shanghai Brigantine De Well Container Services Co. Ltd. | China | 30% |
| Huboo Technologies Limited | United Kingdom | 8% | Shanghai Tie Yang Multimodal Transportation Co. Ltd. | China | 29% |
| IncoDocs Ltd. | Australia | 8% | Smart Brigantine Container Services Co. Ltd. | China | 79% |
| iSee Inc. | United States | 4% | Societe De Participations Portuaires SAS | France | 40% |
| Isometric Technologies Inc. | United States | 7% | South Asia Gateway Pvt. Ltd. | Sri Lanka | 33% |
| Itapoa Terminais Portuarios S.A. | Brazil | 30% | Spacefill SAS | France | 4% |
| Jaro Fleet Technologies Inc. | United States | 11% | Startchy Inc. | United States | 8% |
| Kanoo Terminal Services Ltd. | Saudi Arabia | 50% | | | |

Associated companies

| Company | Country of incorporation | Owned share |
|---|--------------------------|-------------|
| Telesense Inc. | United States | 7% |
| Terminal Logistico de Buenaventura S.A.S. (sociedad por acciones simplificadas) | Colombia | 50% |
| Terminaux Du Bassin Du Congo | Congo | 15% |
| Tianjin Brigantine Goldlion Container Services Co. Ltd. | China | 30% |
| Tianjin Port Alliance International Container Terminal Co. Ltd. | China | 20% |
| Tianjin Port Euroasia International Container Terminal Co. Ltd. | China | 5% |
| Torch Logistics, Inc | United States | 12% |
| Trella Holding B.V. | Netherlands | 5% |
| Unmade Ltd. | United Kingdom | 3% |
| Vertoro B.V. | Netherlands | 12% |
| Vizion Inc. | United States | 5% |
| WasteFuel Global LLC | United States | 4% |

Joint ventures

| Company | Country of incorporation | Owned share |
|---|--------------------------------------|-------------|
| Adstan Tug Charters (Partnership) | Australia | 50% |
| APM Terminals Dachan Company Ltd. | Hong Kong | 50% |
| Batangas Bay Towage, Inc | Philippines | 40% |
| Blue Dragon Logistics Co. Ltd. | China | 50% |
| Blue Dragon Meishan Logistics Co., Ltd | China | 50% |
| Bowen Towage Services Pty. Limited | Australia | 50% |
| Brasil Terminal Portuario S.A. | Brazil | 50% |
| Bright Logistics (Shanghai) Co. Ltd. | China | 50% |
| Cai Mep International Terminal Co. Ltd. | Vietnam | 49% |
| Cape Fruit Coolers Pty. Ltd. | South Africa | 17% |
| Caribbean Tug & Barge Ltd. | British Virgin Islands | 50% |
| Caucedo Marine Service S.A. (DR Branch) | Dominican Republic | 50% |
| Caucedo Marine Service S.A. (St. Kitts) | Saint Kitts and Nevis | 50% |
| Caucedo Marine Service S.A. (St. Lucia branch) | Saint Lucia | 50% |
| Caucedo Marine Service S.A. (USVI branch) | United States Minor Outlying Islands | 50% |
| Caucedo Marine Service, S.A. | Panama | 50% |
| China Terminal Services Holding Company Ltd. | Bermuda | 50% |
| Coastal Tug & Barge Pty Ltd. | Australia | 50% |
| Cote D'Ivoire Terminal SA | Côte d'Ivoire | 49% |
| Dihla-Dakosy Interessengemeinschaft Hamburger Lienienagenten GmbH | Germany | 20% |
| Fos Holding SA | France | 42% |
| Halifax Marine Towing Limited | Canada | 50% |
| Halifax Marine Towing Limited Partnership | Canada | 50% |
| LCB Container Terminal 1 Ltd. | Thailand | 35% |
| LCMT Company Ltd. | Thailand | 32% |
| LF Performance Services Sdn. Bhd. | Malaysia | 70% |
| Maersk Supply Service Mexico S.A. de C.V. | Mexico | 49% |
| Millennium Marine Rail LLC | United States | 50% |
| Nakilat Svitzerwijsmuller Company W.L.L. | Qatar | 30% |
| New Ideal International Supply Chain Management (Guangzhou) Co., Ltd. | China | 49% |
| Ningbo LongZhou Logistics Co. Ltd. | China | 50% |
| North Sea Terminal Bremerhaven GmbH and Co KG | Germany | 50% |
| North Sea Terminal Bremerhaven Verwaltungsgesellschaft mbH | Germany | 50% |
| Pelepas Terminal Inland Services Sdn. Bhd. | Malaysia | 51% |
| Pier Maintenance Industrial LLC | United States | 50% |
| Point Tupper Towing Limited | Canada | 50% |
| Point Tupper Towing Limited Partnership | Canada | 50% |
| Port Lincoln Tugs Pty. Ltd. | Australia | 50% |
| PT Senator International Indonesia | Indonesia | 40% |
| PTS Holdings Limited | Mauritius | 41% |
| Qingdao Bonded Logistics Park Revo International Warehousing Co. Ltd. | China | 49% |
| Qingdao New Qianwan Container Terminal Co. Ltd. | China | 19% |
| Qingdao Qianwan Container Terminal Co. Ltd. | China | 20% |
| Rail Terminal Bremerhaven GmbH | Germany | 50% |
| Repair Services LLC | United States | 51% |
| RiverWijs Burrup Pty. Ltd. | Australia | 50% |
| Riverwijs Pty. Ltd. | Australia | 50% |
| Riverwijs-Dampier Pty. Ltd. | Australia | 50% |
| Senator International Chile S.A. | Chile | 10% |
| Shanghai East Container Terminal Co. Ltd. | China | 49% |
| Shenzhen Dapeng Svitzer Towage Company Ltd. | China | 49% |
| Sitarail | Côte d'Ivoire | 9% |
| Smart International Logistics Company Ltd. | China | 49% |
| SMN | Cameroon | 20% |
| SOFIB | Côte d'Ivoire | 14% |
| South Florida Container Terminal LLC | United States | 49% |
| Star Shine Cargo Service (Shenzhen) Company Ltd. | China | 50% |
| Svitzer (Barbados), Ltd. | Barbados | 50% |
| Svitzer Alireza Saudi Arabia Limited | Saudi Arabia | 50% |
| Svitzer Caribbean Dominicana, S.A.S | Dominican Republic | 50% |
| Svitzer Caribbean Harbour Services, S.A. | Panama | 50% |
| Svitzer Haiti S.A. | Haiti | 35% |
| Xiamen Songyu Container Terminal Co. Ltd. | China | 25% |
| Yantian Svitzer (Huizhou) Towage Company Ltd. | China | 44% |