Election of members to the Board of Directors

- At the Annual General Meeting 2014

Re-election



Ane Mærsk Mc-Kinney Uggla

Born 3 July 1948

Other management duties,

A.P. Moller og Hustru Chastine Mc-Kinney Mollers Fond til almene Formaal (chairman); A.P. Moller Holding A/S (chairman); Maersk Broker A/S (chairman); Maersk Broker K/S (chairman); Estemco A/S (chairman).

Education:

Master of Arts, 1977

Qualifications:

Insight into the market fundamentals, values and history of the Group. Knowledge of the Group's complex accountancy matters.

Not considered independent due to membership of the board of A.P. Møller Holding A/S.



Sir John Bond Born 24 July 1941

Former Group Chairman of HSBC

Other management duties,

Shui On Land Limited; International Advisory Board of Mitsubishi Corporation: China Development Forum: International Business Leaders' AdvisoryCouncil to the Mayor of Shanghai; Kohlberg Kravis Roberts & Co. Asia Limited (chairman); Endowment Board of Qatar Foundation; Advisory Director, Northern Trust Corporation; International Advisory Council Tsinghua University School of Economics & Management; International Advisory Council Chinese Banking Regulatory Commission

Education:

Tonbridge School, Kent Cate School, California

Qualifications

Financial insight. Experience as CEO, board member and chairman of major, listed corporations with global activities, among others financial institutions, investment and extractive companies.

Considered independent.



Arne Karlsson

Born 3 April 1958

Former CEO of Ratos AB

Other management duties, etc.:

Bonnier Holding (chairman); Bonnier AB; Ratos (chairman); SNS (Center for Business and Policy Studies) (chairman); Einar Mattsson (chairman); Swedish Corporate Governance Board (chairman); Ecolean (chairman); Fortnox; Swedish Securities Council and WCPF (World's Children's Prize Foundation).

Education:

Bachelor in Business and Economics, 1982

Qualifications:

Experience from financial institutions. CEO and board member of private equity companies and experience with managing and developing a diverse portfolio of businesses operating in different markets.

Considered independent.



Jan Leschly

Born 11 September 1940

Chairman and managing partner of Care Capital LLC. Former CEO, SmithKline Pharmaceuticals

Other management duties, etc.:

Vaxart Pharmaceuticals; Adjunct professor at Copenhagen Business School.

Education:

Master of Science in Pharmacy, 1965 Master of Business Economics,

Qualifications:

Experience from positions as CEO, board member and chairman of large listed companies with global activities. Experience with leadership of research and innovation companies.

Not Considered independent due to more than 12 years of service on the board.



Robert Routs

Born 10 September 1946

Former Executive Director, Royal Dutch Shell plc.

Other management duties,

Aegon NV (chairman); KPN NV; DSM NV (chairman); ATCO Group; AECOM.

Education:

Master's degree in Chemical Engineering, 1969 Ph.D. in Technical Sciences, 1971

Qualifications:

Technical, commercial and managerial experience. More than 30 years of international working experience in research, general management and CEO positions in the oil and gas, chemical, renewables and trading industry, including positions in listed companies.

Considered independent.

New Candidates



Dorothee Blessing

Born 30 November 1967

Former Co-Head Investment Banking of Goldman Sachs Group, Germany

Other management duties, etc.:

None

Education:

MSc Economics (lic.oec.), 1991

Qualifications:

Financial insight. Leadership experience from international investment banking and financial institutions.

Considered independent.



Niels Bjørn Christiansen

Born 12 April 1966

CEO of Danfoss A/S

Other management duties, etc.:

Danske Bank (vice chairman); Axcel (chairman); William Demant Holding (board member), DI (vice chairman); PA (board member) Management duties in Dan-

foss A/S Chairman for two subsidiaries and board member of another subsidiary

Education:

Master of Science in Engineering, 1991; MBA from INSEAD, 1993

Qualifications::

Management experience in large, global high-tech and industrial innovation companies. Board exprience from both listed and private companies within the financial sector, private equity og industry.

Considered independent.



Renata Frolova

Born 4 September 1977

Head of Responsible Procurement in A.P. Moller -Maersk A/S

Other management duties, etc.:

None

Education:

Maersk International Shipping, Education, 2001 BSc in Philosophy, 2011 Aspen Institute First Movers Fellow, Business and Society Programme, 2014.

Qualifications:

Experience with execution and management in the A.P. Moller - Maersk Group within fields of sustainability, innovation, strategy, and supply chain.

Not considered independent due to employment in the A.P. Moller - Maersk Group.



Vestergaard Rasmussen

Born 2 June 1958

Captain

Other management duties,

None

Education:

Master's Certificate, 1981

Qualifications:

Captain in Maersk Supply Service since 1991. Technical, maritime and operational knowledge relevant to the shipping activities of the Group.

Not considered independent due to employment in the A.P. Moller - Maersk Group.



Robert Mærsk Uggla Born 28 March 1978

CEO of SVITZER A/S

Other management duties,

Education:

None

MSc in Business Administration (finance and accounting), 2003. Executive education at The Wharton School of the University of Pennsylvania and Harvard Business School.

Qualifications:

Leadership experience within shipping and marine services.

Not considered independent due being a direct descendant (son) of Ane Mærsk Mc-Kinney Uggla.