

Proxy / postal vote

For use at A.P. Møller - Mærsk A/S' Annual General Meeting
on **Tuesday 23 March 2021.**

Name:

VP-account no./username:

Address:

Zip code and city:

Country:

hereby with my/our signature and completion of the form overleaf (turn over):

- give proxy to the Board of A.P. Møller - Mærsk A/S** to vote on my/our behalf at the Company's Annual General Meeting on Tuesday 23 March 2021.

The proxy can be revoked at any time by the shareholder. The proxy applies to all matters dealt with at the Annual General Meeting and will also be used in case of amendments to the items on the agenda and submission of new proposals put to vote.

or

- vote by post** at the Company's Annual General Meeting on Tuesday 23 March 2021.

The postal vote **cannot** be revoked.

In case you have not stated whether you want to give proxy to the Board of Directors or vote by post, the form overleaf will be used as **proxy for the Board of Directors**. Please note that you can **either** give proxy **or** vote by post, but **not** both.

The proxy/postal vote applies to shares registered in the shareholder's name in the Company's register of shareholders on the Registration Date, Tuesday 16 March 2021 at 11.59 p.m. or notice of ownership at this time is received by the Company for the purpose of registration in the register of shareholders.

The dated and signed proxy must be received by A.P. Møller - Mærsk A/S **no later than Sunday 21 March 2021 at 11.59 p.m.**, e.g. as scanned copy by email to GF2021@maersk.com.

Proxy/postal vote can also be given via the Shareholder Portal at investor.maersk.com.

Proxy to the Board / postal vote form

Please tick off below boxes stating how you wish to vote at the Annual General Meeting. To the extent that you have not given any instructions by ticking off, your proxy will be used in accordance with the Board's below recommendation ("Rec").

Agenda

	For	Against	Abstain	Rec.
A Report on the activities of the Company during the past financial year				
B Submission of the audited annual report for adoption				For
C Resolution to grant discharge to directors				For
D Resolution on appropriation of profit, including the amount of dividends, or covering of loss in accordance with the adopted annual report. The Board proposes payment of a dividend of DKK 330 per share of DKK 1,000				For
E Submission of the remuneration report for adoption				For
F Resolution on authority to acquire own shares. The Board proposes that the General Meeting authorises the Board to allow the Company to acquire own shares on an ongoing basis to the extent that the nominal value of the Company's total holding of own shares at no time exceeds 15% of the Company's share capital. The purchase price must not deviate by more than 10% from the price quoted on Nasdaq Copenhagen on the date of the acquisition. This authorisation shall be in force until 30 April 2023.				For
G Any requisite election of members for the Board of Directors				
Re-election of Bernard L. Bot				For
Re-election of Marc Engel				For
Re-election of Arne Karlsson				For
Election of Amparo Moraleda				For
H Election of auditors The Board proposes re-election of: PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab				For
I Deliberation of any proposals submitted by the Board of Directors or by shareholders				
1. The Board proposes that the Company's Board be authorised to declare extraordinary dividend				For
2. The Board proposes that the Company's share capital be decreased in accordance with the Company's share buy-back programme				For
3. The Board proposes the following amendments to the Articles of Association:				
(I) Simplification of Art. 1 and amendment of the objects clause				For
(II) Requirement for directors to hold shares to be deleted (Art. 3)				For
(III) The Danish word "afgørelser" to be changed to "beslutninger" [in English "decisions"] (Art. 6)				For
(IV) Deletion of Art. 15.1				For
4. The Board proposes that the Board of Directors be authorized to decide that a General Meeting can be held completely electronically				For

Date

Telephone

Signature