

Proxy / postal vote

For use at A.P. Møller - Mærsk A/S' Annual General Meeting
on **Wednesday 25 March 2026.**

Name:

VP-account no./username:

Address:

Zip code and city:

Country:

hereby with my/our signature and completion of the form overleaf (turn over):

- give proxy to the Board of A.P. Møller - Mærsk A/S** to vote on my/our behalf at the Company's Annual General Meeting on Wednesday 25 March 2026.

The proxy can be revoked at any time by the shareholder. The proxy applies to all matters dealt with at the Annual General Meeting and will also be used by the proxy in case of amendments to the items on the agenda and submission of new proposals put to vote.

or

- vote by post** at the Company's Annual General Meeting on Wednesday 25 March 2026.

The postal vote **cannot** be revoked. The postal vote will be taken into consideration if a new or amended proposal is substantially the same as the original proposal as reasonably determined by the Board of Directors.

In case you have not stated whether you want to give proxy to the Board of Directors or vote by post, the form overleaf will be used as **proxy for the Board of Directors**. Please note that you can **either** give proxy **or** vote by post, but **not** both.

The proxy/postal vote applies to shares registered in the shareholder's name in the Company's register of shareholders on the Registration Date, Wednesday 18 March 2026 at 11.59 p.m. (CET) or notice of ownership at this time is received by the Company for the purpose of registration in the register of shareholders.

The dated and signed proxy or postal vote must be received by A.P. Møller - Mærsk A/S **no later than Sunday 22 March 2026 at 11.59 p.m. (CET).**

The proxy or postal vote can be sent as scanned copy by email to GF2026@maersk.com.

Proxy/postal vote can also be given via the Shareholder Portal at investor.maersk.com.

Proxy to the Board / postal vote form

Please tick off below boxes stating how you wish to vote at the Annual General Meeting. To the extent that you have not given any instructions by ticking off, your proxy will be used in accordance with the Board's below recommendation ("Rec").

Agenda

	For	Against	Abstain	Rec.
A Report on the activities of the Company during the past financial year				
B Submission of the audited annual report for adoption				For
C Resolution to grant discharge to directors				For
D Resolution on appropriation of profit and the amount of dividends in accordance with the adopted annual report The Board proposes payment of a dividend of DKK 480 per share of DKK 1,000				For
E Submission of the remuneration report for adoption				For
F Any requisite election of members for the Board of Directors				
Re-election of Robert Maersk Ugglå				For
Re-election of Marika Fredriksson				For
Re-election of Thomas Lindegaard Madsen				For
Re-election of Allan Thygesen				For
Re-election of Julija Voitiekute				For
G Election of auditors The Board proposes election of PricewaterhouseCoopers Statsautoriseret Revisionspartnerselskab as the Company's auditors in respect of statutory financial and sustainability reporting				For
H Deliberation of any proposals submitted by the Board of Directors or by shareholders				
1. Proposal by the Board to decrease the Company's share capital in accordance with the Company's share buy-back program				For
2. Proposal by the shareholder MP Investment Management A/S on ESG considerations for Executives' performance and remuneration				Against
3. Proposal by the shareholder MP Investment Management A/S on disclosure of human rights due diligence processes				Against
4. Proposal by Ekō on behalf of the shareholder Zen Donen on disclosure of human rights due diligence processes				Against
5. Proposal by the shareholder Kritiske Aktionærer regarding shipments of military equipment				Against

Date

Telephone

Signature