QUESTIONS & ANSWERS

Question Where will the Annual General Meeting be held?

Answer The Annual General Meeting will be held as a completely electronic (virtual) general

meeting and there will therefore not be a physical locality.

Question What is the duration of the Annual General Meeting?

Answer The duration of the Annual General Meeting is expected to be 1½-2 hours.

Question Who can attend the Annual General Meeting?

Answer Shareholders, whose shares are registered in the shareholder's name in the

Company's register of shareholders no later than on the Registration Date, Tuesday 16 March 2021 at 11.59 p.m., can attend the Annual General Meeting, if the shareholder registers for participation no later than Sunday 21 March 2021 at 11.59

p.m.

Question How many attendants can each shareholder register?

Answer Each shareholder (VP account number) can register one attendant. If the shareholder

has given proxy to a third party to attend on his/her behalf this person can also

register an attendant.

Question How do I participate in the Annual General Meeting?

Answer Upon registration, a link will be sent for the general meeting portal on which the

electronic general meeting will be held. In order to participate, the nine-digit meeting ID sent must be submitted and then the username and password received by email must be entered. Streaming of the Annual General Meeting can be accessed by

clicking on the "Broadcast" arrow.

Question Are there any technical requirements for my computer or mobile phone?

Answer Participation via the general meeting portal requires an updated internet browser.

Further details about technical specifications can be found in the document "Guide

to electronic Annual General Meeting" on the Company's website.

Question Can I get assistance if I have problems logging on to the general meeting portal?

Answer A technical support team is ready to assist shareholders experiencing problems with

logging on to the general meeting portal. Further details can be found on the

Company's website.

Question I have missed the registration deadline. Can I participate as guest?

Answer It will not be possible to get access to the general meeting portal after the

registration deadline. However, the Annual General Meeting will be streamed live on the Company's website and the Chairman's Report will be available for streaming after the Annual General Meeting. Please note that the live streaming of the Annual

General Meeting does not offer to the possibility of voting or asking questions.

Question When is the latest a share can be acquired in order for the shareholder to attend

the Annual General Meeting?

Answer The share must be acquired <u>and</u> registered in the shareholder's name in the Company's register of shareholders no later than Tuesday 16 March 2021 at 11.59 p.m.

Please note that it may take up to two bank days from the acquisition of the share and until it is registered in the shareholder register.

Question How can I have my shares registered by name?

Answer

Only your bank can register your shares by name. Upon such registration by your bank, the Company will receive information hereof and change the Company's share register accordingly. Please note that the registration may take a few banking days.

Question Who can vote at the Annual General Meeting?

Answer

Holders of A shares registered by name in the Company's register of shareholders no later than Tuesday 16 March 2021 at 11.59 p.m. can vote at the Annual General Meeting. Each A share of DKK 1,000 carries two votes (i.e. 1 vote per A share amount of DKK 500). B shares carry no votes.

Question I have the right to vote – how do I vote at the electronic Annual General Meeting?

Answer In the event of a poll at the Annual General Meeting, this will be opened in the general meeting portal (requires login cf. above). It will then be possible to vote via the

computer/tablet/mobile phone.

Question I have an A share, but it is not registered by name. Can I have it registered by name and then obtain a right to vote?

Answer Yes, if the share is registered in the Company's register of shareholders no later than Tuesday 16 March 2021 at 11.59 p.m. Registration by name can only take place in the bank at which you have your deposit. Please note that that it may take up to two banking days from the acquisition of the share and until it is registered in the

shareholder register.

Question My shares are not registered by name on the Registration Date (16 March 2021 at 11.59 p.m.), can I still attend the Annual General Meeting?

Answer No, unfortunately not. It is a prerequisite for participation in the Annual General Meeting that the shareholding is registered in the shareholder's name in the

Company's register of shareholders.

Question How do I ask a question at the Annual General Meeting?

Answer It will be possible to ask questions via the general meeting portal (upon login). Please note that there is a limited number of characters when submitting a question. It will also be possible to ask questions to the Company's Management prior to the Annual General Meeting (see https://investor.maersk.com/shareholder-services/annual-

meeting).

with NemID.

Question Where is my VP account number/password for the Shareholder Portal stated?

Answer For shareholders who have received invitation by regular mail, the VP account number is stated in the invitation (on top of the Registration Form). For Shareholders who have received invitation by e-mail the VP account number is stated in the email. New/forgotten passwords can be obtained via the Shareholder Portal and will be sent to the shareholder by regular mail unless an email address has been stated earlier on. Danish shareholders also have the possibility of logging on to the Shareholder Portal

Question Who has received an invitation etc. to the Annual General Meeting?

Answer Only shareholders whose shares are registered by name and who have requested such will receive invitation by mail or email.

Question How can I register?

Answer

Shareholders whose shares are registered by name can register either via the Shareholder Portal by use of the VP account number and password or print the registration form on the Company's webpage and send it to the company either by regular mail or by email (to GF2021@maersk.com). Registration can also be made by phone no. +45 3363 3672.

Question My shares are registered with my company as owner. How do I register?

Answer

Shareholders whose shares are registered by name can register either via the Shareholder Portal by use of the VP account number and password or print the request form on the Company's webpage and send it to the company either by regular mail or by email. Registration can also be made by phone no. +45 3363 3672. The registration shall be made in the name of the company, but you should mention the name of the person that will be representing your company. The person representing your company is allowed to register an attendant.

Please be aware of the increased processing time of the postal services.

Question How can I give proxy to a third party to represent me at the Annual General Meeting?

Answer

The shareholder must send a written proxy to the Company stating the person to represent him/her and possibly vote on his/her behalf (NB: Only A shares carry votes). This can be done via the Shareholder Portal or on the proxy form sent which can be found on the Company's webpage.

Question What is the difference between a Proxy with practical direction to the Board and a Postal Vote?

Proxies can be revoked at any time. A postal vote CANNOT be revoked. Furthermore, a proxy for the Board of Directors will apply to all matters dealt with at the Annual General Meeting and will also be used in case of amendments to the items on the agenda and submission of new proposals put to vote.

Question I have seen the notice convening the Annual General Meeting in the newspaper, why haven't I received an invitation?

Answer Probably because you have not requested such notice or you are holder of shares that are not registered in your name.

Question I have shares in both my company's name and my own name, how many persons can attend the Annual General Meeting?

Answer The company holding shares can attend by being represented by a person. This person can register an attendant. The person holding his own shares can attend and also register an attendant.

Contact details:

A.P. Møller - Mærsk A/S Esplanaden 50 DK - 1263 Copenhagen K Att.: Shareholder Secretariat

Tel: + 45 33 63 36 72

E-mail: GF2021@maersk.com