

Transactions in connection with share buy-back program

December 2, 2019

ANNOUNCEMENT

A.P. Møller - Mærsk A/S - Transactions in connection with share buy-back program

On 24 May 2019, A.P. Møller - Mærsk A/S (the Company) announced a share buy-back program in compliance with the EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation"). The share buy-back program of up to DKK 10bn was to be executed during a 15-month period beginning 4 June 2019. The first phase of the program was initiated on 4 June 2019 and completed on 25 September 2019.

During the second phase of the program running from 26 September 2019 up to 28 February 2020, the Company will buy-back A and B shares for an amount of up to DKK 3.3bn.

The following transactions have been made under the program in the period 25 November 2019 to 29 November 2019:

| | Number of A shares | Average purchase price A shares, DKK | Transaction value, A shares, DKK |
|--|-----------------------|--------------------------------------|-------------------------------------|
| Accumulated, last announcement | 119,794 | | 878,246,244 |
| 25 November 2019 | 690 | 8,913.0000 | 6,149,970 |
| 26 November 2019 | 690 | 8,766.4627 | 6,048,859 |
| 27 November 2019 | 628 | 8,756.9672 | 5,499,375 |
| 28 November 2019 | 597 | 8,864.0345 | 5,291,829 |
| 29 November 2019 | 700 | 8,886.0882 | 6,220,262 |
| Accumulated in second phase of the program | 35,027 | | 278,649,373 |
| Accumulated under the program | 123,099 | | 907,456,539 |

| | Number of B shares | Average purchase price B shares, DKK | Transaction value, B shares, DKK |
|--|-----------------------|--------------------------------------|-------------------------------------|
| Accumulated last announcement | 479,212 | | 3,732,849,224 |
| 25 November 2019 | 2,788 | 9,488.7024 | 26,454,502 |
| 26 November 2019 | 2,788 | 9,332.1741 | 26,018,101 |
| 27 November 2019 | 2,624 | 9,351.0550 | 24,537,168 |
| 28 November 2019 | 2,632 | 9,469.9875 | 24,925,007 |
| 29 November 2019 | 2,386 | 8,886.0882 | 21,202,206 |
| Accumulated in second phase of the program | 140,102 | | 1,185,117,056 |
| Accumulated under the program | 492,430 | | 3,855,986,209 |

With the transactions stated above, the Company owns a total of 123,099 A shares and 543,236 B shares as treasury shares, corresponding to 3.20% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 02 December 2019

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